

Putting it all together: The untold rules of the road

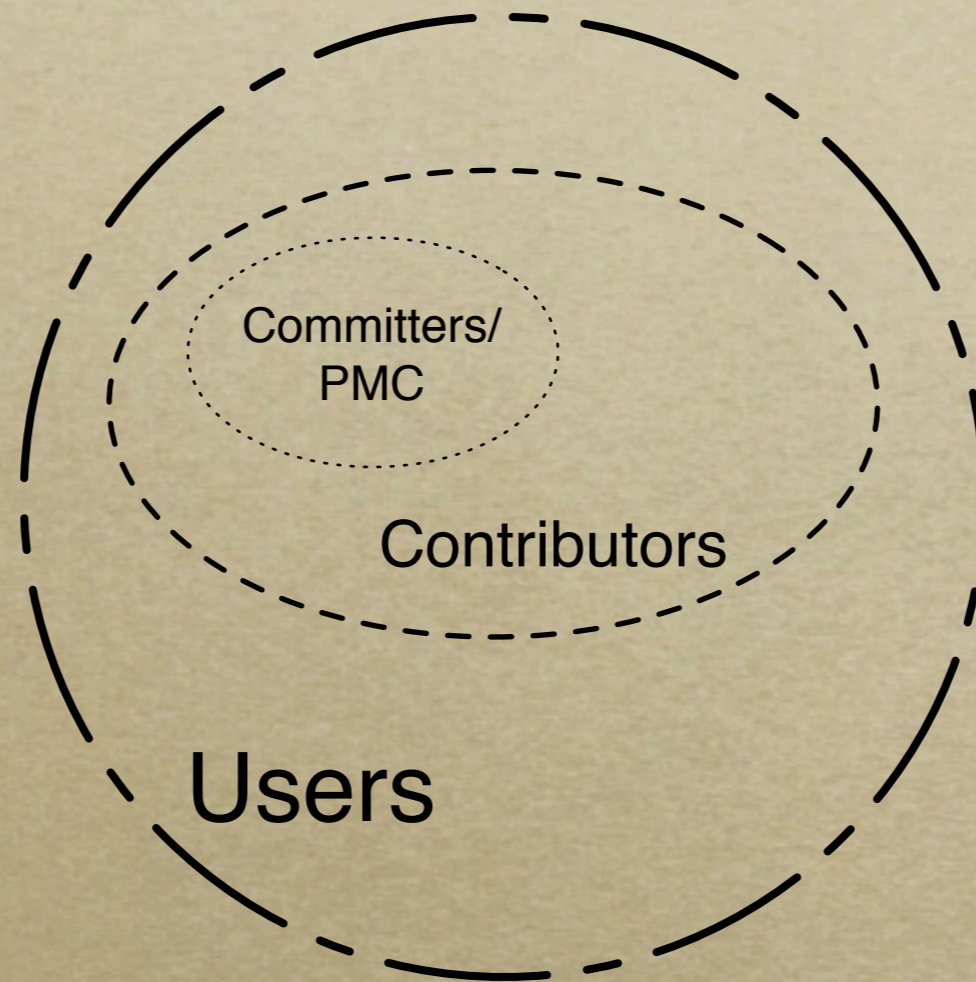


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Why should I pay attention?

- *Committer to Apache HTTP Server, APR, Subversion (now incubating!), and Serf*
- *President, The Apache Software Foundation*
- *Ph.D. from Univ. of California, Irvine*
 - *Computational REST (next-gen web arch.)*
 - *<http://www.erenkrantz.com/CREST/>*

Sphere of community



How do you 'jump' between 'spheres'?

Before we begin, here's my story...

- *Most of us - except for Roy (more on him in a bit) - started out as n00bs. Really...*



<http://www.flickr.com/photos/x180/2704965763/>
(James Duncan Davidson)

<http://www.flickr.com/photos/bluxte/2103773754/>
(Sylvain Wallez)

Before open-source...

- *Had various paying programming jobs (WinNT sysadmin, CORBA, EJBs, & VB!)*
- *Joined eBuilt (now dead!) in 2000 while doing my undergrad at UC Irvine*
- *After six months or so on my initial project, I got tasked to a new project and asked to write an Apache module. Huh?*

...open sores?

- *December 2000: 1st time writing open source*
- *Spent two or three weeks working on custom Apache module; got it barely working...*
- *Roy Fielding (also at eBuilt) rewrote it as a protocol handler in a few hours. A quarter of the size and far more elegant.*
- *Uh-oh...who is this guy?*

Roy builds a posse...

- *I've been blessed throughout my career with terrific mentors and colleagues.*
- *Roy wrangled me and Aaron Bannert to join httpd as part of our day jobs*
- *Aaron and I were able to talk to each other and ask Roy all of our stupid questions. This support was crucial.*



My first words...

- *February 6, 2001: First post (and patch!)*
- *Subject: mod_example patch for Apache 2.0*
- *Start small: playing around with httpd and example module didn't compile.*
- *I attempted to fix it...and I posted a patch...*
 - *(FWIW, it never got committed...)*

[http://mail-archives.apache.org/mod_mbox/httpd-dev/200102.mbox/
%3c20010205173935.A16359@ebuilt.com%3e](http://mail-archives.apache.org/mod_mbox/httpd-dev/200102.mbox/%3c20010205173935.A16359@ebuilt.com%3e)

Chiming in...

- *February 13, 2001: First public reply*
- *Subject: Working platforms - HP-UX 11.00*
- *Jeff & Bill asked: “Do we have any HP-UX sysadmins in the audience?”*
- *Say what you know: I admin'd an HP-UX box at UC Irvine...so I (foolishly) weighed in.*

[http://mail-archives.apache.org/mod_mbox/apr-dev/
200102.mbox/%3c20010213093636.C20330@ebuilt.com%3e](http://mail-archives.apache.org/mod_mbox/apr-dev/200102.mbox/%3c20010213093636.C20330@ebuilt.com%3e)

Know who you talk to!

- *Gave feedback re: HP-UX*
- *In my reply, I also said:*
 - *“If desired, I can also dig up some time on an IBM AIX 4.3 box to test...Not sure if anyone has confirmed AIX yet.”*
- *What I didn't know (then) is that Jeff and Bill worked for...IBM. (Doh.)*



Be nice to n00bs.

- *Jeff replied (kindly!) and inserted a subtle hint that he worked at IBM. (Doh!)*
- *My reply led to a good discussion between Jeff, Greg, Tony, and Cliff.*
- *Treat folks kindly: In retrospect, even though I wasn't directly adding value to the thread, no one made me feel marginalized.*

Translating to other projects...

- *Roy told me about Subversion. They used APR. But, that was it...*
- *Sander forwarded a dev@apr post I did to Subversion's list in September 2001*
- *Didn't subscribe until December 2001, posted some patches, by end of month, I had commit access! **Wow, this is getting easy!***

Impact on non-OSS life

- *Roy: Suggested meeting his thesis advisor at UC Irvine; entered Ph.D. program (**just finished after seven years!**)*
- *Greg: Interned at Google to work on Serf*
- *Sander, Garrett, Paul: Worked with at Joost*
- *Short-hand of working together via Apache*

What Apache means to me...

- *I've had the good fortune to work with some of the best programmers in the world on software used by millions. More importantly, they are even better friends.*
- *Proud to see our community grow...*
- *I hope that this talk helps reduce the 'barrier' of entry to our community.*

Geographic Diversity



<http://people.apache.org/map.html>

Challenges and advantages arise from this!

Organization of ASF

- *Each Apache project is independent*
- *Grouped as 'top-level' PMCs (TLP)*
 - *Board: Social - not technical - guidance*
- *Some TLPs have 'sub-projects'; discouraged*
- *Karma in one PMC doesn't grant rights in another PMC - earn karma independently!*

Project Diversity in Apache

- *Seventy top-level projects (TLPs)*
 - *Java, C, C++, Perl, etc. projects...*
- *It's okay for projects to be in "same" space*
- *Over thirty projects currently in "pipeline"*

Apache aims to provides a pragmatic non-technical framework to its projects

Apache's Mission

- *Let developers focus on what they do best: code. Foundation exists to do rest.*
- *“The Apache Way”*
 - *Open development vs. open source*
 - *All technical decisions about a project are made in public (mailing lists)*

Contributions

- *Apache wants voluntary contributions*
 - *Not copyleft!*
- *Many forms of contributions*
 - *evangelism, bug reports, testing, documentation, code, design feedback*
- *Contributing is easier than you think!*

Where decisions happen

- *Can't kibitz in the morning over coffee*
- *First time meet face-to-face is at events*
- *Mailing lists are the pulse of the project*
 - *IRC, AIM, Jabber, etc. not for decisions*
- *Roy's mantra: "If it doesn't happen on-list, it didn't happen."*

Finding that list!

- *Should be listed on every project's site*
- *dev@ - dev-to-dev discussions (**primary list**)*
- *commits@ - automated source changes*
- *users@ - user-to-user help (optional)*
- *private@ - discussion of people (committers)*
- http://mail-archives.apache.org/mod_mbox/

Find a bug? File an issue!

- *Be descriptive: provide reproduction recipe (step-by-step instructions of what you did!); provide version info (latest version?), etc.*
 - *How to report bugs effectively:*
<http://www.chiark.greenend.org.uk/~sgtatham/bugs.html>
- <http://issues.apache.org/>
 - *Either Bugzilla or JIRA are used*

Fetching that latest version

- *Subversion is the version control system*
- *<http://svn.apache.org/repos/asf/>*
 - *(DNS load-balanced with US & European server)*
 - *ViewVC Browser: <http://svn.apache.org/viewvc/>*
- *We are experimenting with git-svn*
 - *<http://wiki.apache.org/general/GitAtApache>*

Quick guide to Subversion

% svn co http://svn.apache.org/repos/asf/apr/apr/trunk/ apr

% ...make changes...

% svn diff

% ..file patch in issue tracker, email that patch to list, etc...

*O'Reilly SVN book (free):
<http://svnbook.red-bean.com/>*

Creating patches for review

- *Send to right developer mailing list*
- *Unified diff (`svn diff` outputs this by default)*
- *Subject: `[PATCH] <one-line description>`*
- *Include log message: describe “why”*
- *Comments in code: describe “how”*

Scoping contributions

- *Do not do “powerplant” contributions*
 - *Break patches up into small chunks*
 - *Large changes are hard to review*
- *Before starting large changes, email plan to developer list - explain how and why*
- *Try to get feedback early and often*

Expectations around feedback

- *You may have the greatest and most obvious change in the world, but you get dead silence*
- *Not your fault - may be a busy time or 'right' person may be on vacation*
- *If you don't get a reply in a week, do try again. Keep trying, but don't be rude.*

Voting

- *Vote on releases, code, and ideas...*
- *+1? -1? +0? -0?*
- *“Binding” vote given to committers*
 - *Everyone should feel free to vote*
- *Cast your vote on-list*
- *...what about vetos?*

The dreaded -1 (veto)

- *Power given to all committers to absolutely stop an action*
- *Code can be vetoed - releases can not*
- *Some projects have an 'override'*
- *Vetos should only be cast as a measure of last resort; use judiciously!!*

Rule of 3 and 72

- *3 voters is minimum acceptable quorum*
 - *Ensures diversity and true community*
- *72 hours minimum time frame for votes*
 - *Accommodate long weekends too*
 - *Generally err on side of caution*

Apache commit policies

- *RTC - Review than Commit*
 - *3 +1s (more + than -); no vetos*
- *CTR - Commit than Review*
 - *Lazy consensus - assumed okay*
- *Different policies per PMC or codebases*
 - *Stable: RTC, Trunk: CTR*

No Jerks Allowed!

*“How Open Source Projects Survive
Poisonous People (And You Can Too)” by
Ben Collins-Sussman and Brian Fitzpatrick*

<http://video.google.com/videoplay?docid=-4216011961522818645>

- Most people are nice; there are dingbats, or may just be someone having a bad day*
- Trolls exist...don't feed them.*
- Don't become a poisonous person.*

Legal framework

- *ASF philosophy is that code can be used commercially without restrictions*
 - *Just don't call it Apache Foo!*
- *Apache License, version 2.0*
 - *Grants copyright and patent licenses*
- *Many non-ASF projects use ALv2 now*

Incorporating third-party code

- *ALv2 is GPLv3-compatible - can be used by GPL projects but no GPL within ASF*
- *<http://www.apache.org/legal/3party.html>*
- *<http://www.apache.org/legal/resolved.html>*
 - *List of licenses permitted / disallowed*
- *Questions to legal-discuss@apache.org*

What am I signing?

- *Contributor License Agreement (CLA)*
 - *Gives ASF 'license' - not ownership*
 - *Required before getting SVN account*
 - *Fax or email to secretary@apache.org*
- *Corporate CLA form - when needed?*

Starting new Apache projects

- *Incubator - “podlings” can be nominated and eventually “graduate” to be a PMC*
 - *Needs foundation member to **mentor***
 - *Usually legal and/or community issues*
- *Labs - once you are a committer, you can have a sandbox (shared mailing list, no non-committers, no releases)*

Beyond a committer...

- *Once you are committer, you can then become a PMC member, foundation member, Director...even President!*
- *You can nominate other foundation (or PMC) members; can serve as mentor for Incubating projects; vote for Board.*
- *Maybe you too can then give this talk!*

Thanks! Questions?

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Other Recommended Resources

- *Producing OSS*
by Karl Fogel - <http://producingoss.com/>
- *Getting Started in Open Source: An Overview for Newbies*
by Leslie Hawthorn and Cat Allman (at SCaLE 7x and OSCON 2009)
 - http://scale7x.socallinuxexpo.org/sites/scale7x.socallinuxexpo.org/files/SCALE_Final_allman_lhawthorn.pdf